# ORACLE®

# Financial Analysts Meeting Fiscal Year Ending May 2014

Oracle Corporation Japan June 26, 2014



The following is intended to outline our general product direction. It is intended for information purposes only, and may not be incorporated into any contract. It is not a commitment to deliver any material, code, or functionality, and should not be relied upon in making purchasing decisions. The development, release, and timing of any features or functionality described for Oracle's products remains at the sole discretion of Oracle.

Statements in this document with respect to Oracle Corporation Japan (OCJ)'s current plans, estimates, strategies and beliefs, and other statements that are not historical facts are forward-looking statements about the future performance of OCJ. These statements are based on OCJ's assumptions and beliefs in light of the information currently available to it. OCJ cautions you that a number of important risks and uncertainties could cause actual results to differ materially from those forward-looking statements.

Oracle and Java are registered trademarks of Oracle and/or its affiliates. Other names may be trademarks of their respective owners.

The document is translation of Oracle Japan's FY14 full year result summary released on June 26, 2014, and errors and omissions excepted.

#### Program Agenda

- May 2014 Result
- May 2015 Forecast



# May 2014 Result



## Result summary - 3 months

	May 2014 Q4	YoY (%)	May 2013 Q4
Revenue	43,325	+2.2%	42,397
Software related	32,483	+0.8%	32,211
Hardware systems	6,205	+3.5%	5,994
Services	4,637	+10.6%	4,191
Operating income	13,402	+13.5%	11,812
Ordinary income	13,413	+12.4%	11,933
Net income	8,166	+9.9%	7,433
EPS	¥ 64.20	+9.8%	¥ 58.45

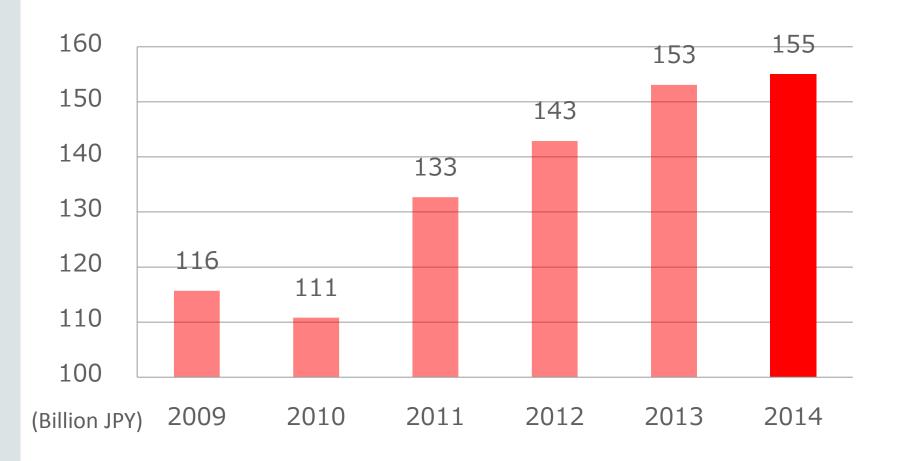


### Result summary - 12 months

	May 2014	YoY (%)	May 2013
Revenue	154,972	+1.2%	153,148
Software related	114,060	-0.5%	114,669
Hardware systems	23,532	+6.0%	22,202
Services	17,378	+6.8%	16,276
Operating income	44,315	+3.8%	42,673
Ordinary income	44,314	+3.3%	42,902
Net income	27,171	+2.6%	26,494
EPS	¥ 213.75	+2.5%	¥ 208.47

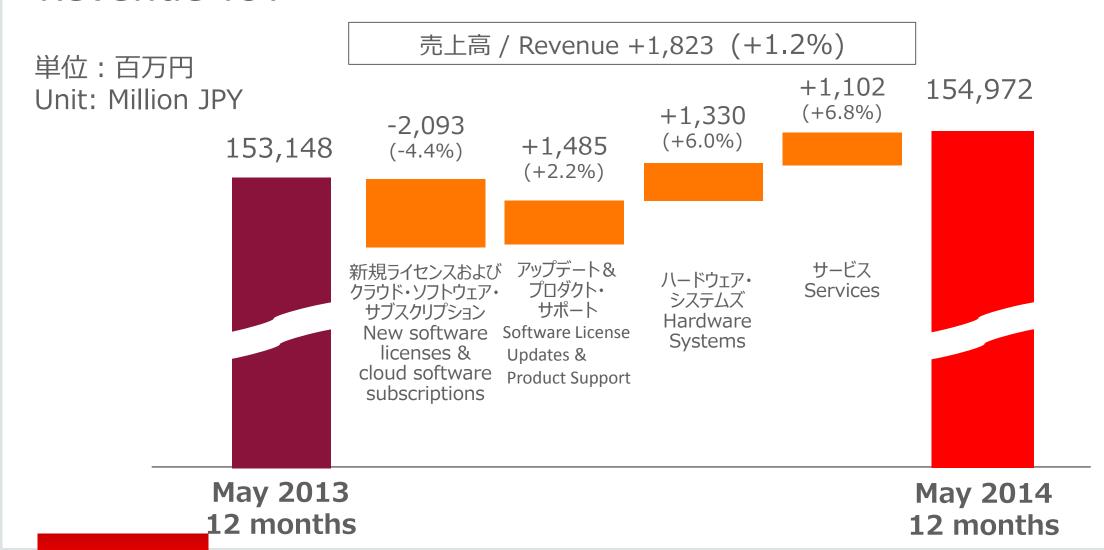


#### Revenue



- 4 straight years of revenue growth
- •Record-high revenue

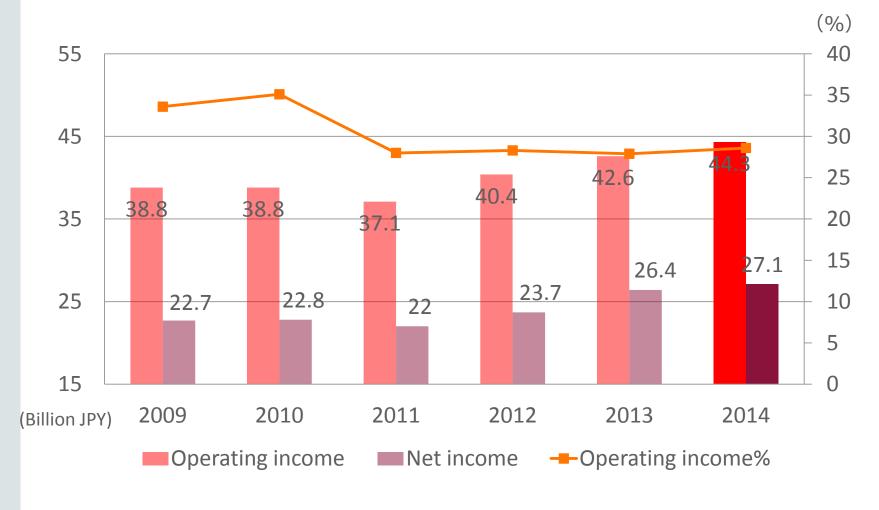
#### Revenue YoY



## Revenue by segment

	May 2014	YoY (%)	May 2013
New software licenses	42,874	-4.4%	44,852
Cloud software subscriptions	2,591	-4.3%	2,707
New software licenses and cloud software subscriptions	45,466	-4.4%	47,560
Software license updates & product support	68,594	+2.2%	67,109
Software related	114,060	-0.5%	114,669
Hardware systems products	13,724	+10.9%	12,370
Hardware systems support	9,808	-0.2%	9,831
Hardware systems	23,532	+6.0%	22,202
Services	17,378	+6.8%	16,276
Total	154,972	+1.2%	153,148

#### Operating income / Net income

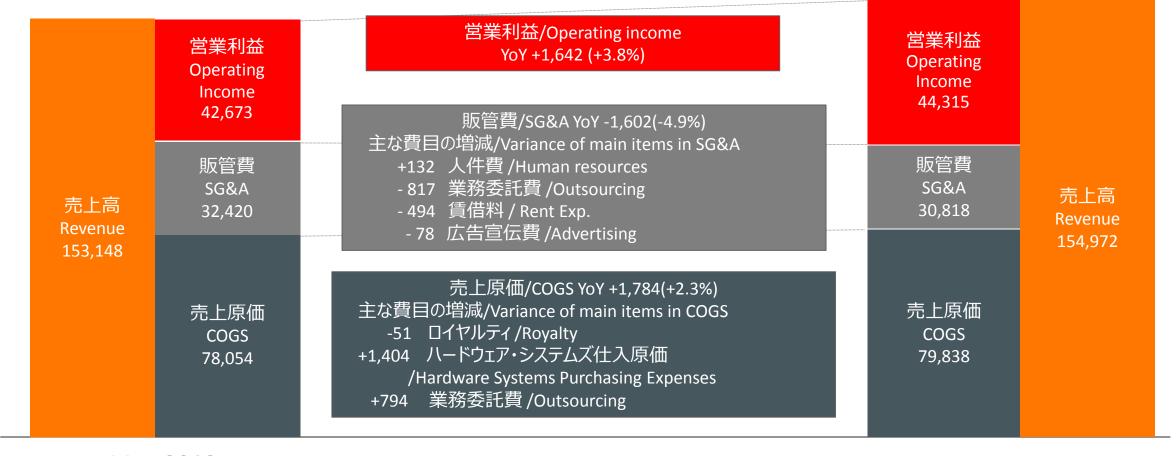


- •3 straight years of margin growth
- Record-high operating income & net income



#### Operating income YoY

単位:百万円 Unit: Million JPY



May 2013 12 months May 2014 12 months

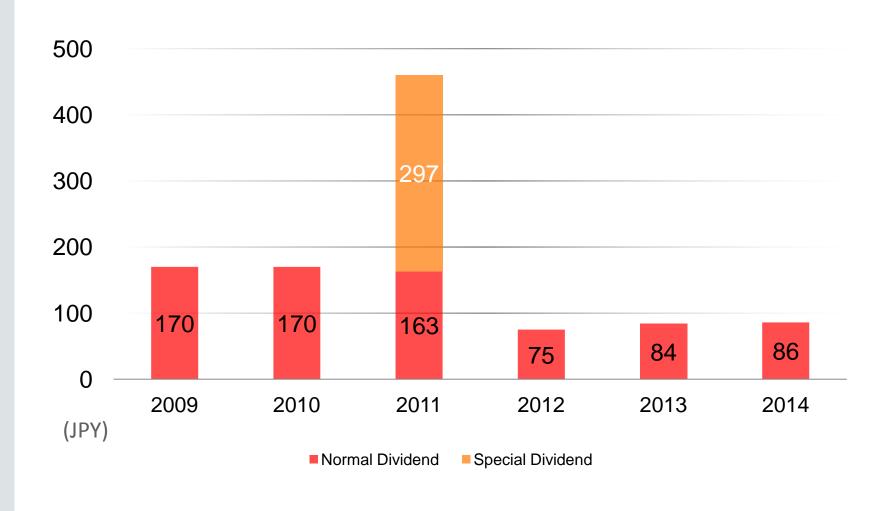


COGS / SG&A

	May 2014	YoY (%)	May 2013
Cost of goods sold	79,838	+2.3%	78,054
Royalty	47,169	-0.1%	47,221
Hardware Systems Purchasing Expenses	17,115	+8.9%	15,710
Human Resources	10,693	+0.3%	10,665
External Contractor & Outsourcing	3,294	+31.8%	2,499
Rent	355	-24.1%	468
Selling, general and administrative	30,818	-4.9%	32,420
Human Resources	19,733	+0.7%	19,600
External Contractor & Outsourcing	4,226	-16.2%	5,044
Advertising	1,443	-5.2%	1,522
Rent	442	-52.8%	937
Number of employees (including secondment from OIS)	2,468	-1.2%	2,497



#### Dividend



- •Dividend per share: JPY 86
- •EPS: JPY 213.75
- •Interim Dividend: None
- •Payment date:
  Aug 6, 2014



## May 2015 Forecast



#### Forecast summary

	May 2015	YoY (%)	May 2014
Revenue	160,000	+3.2%	154,972
Operating income	45,000	+1.5%	44,315
Ordinary income	45,100	+1.8%	44,314
Net income	28,900	+6.4%	21,171
EPS	¥226.98	+6.2%	¥ 213.75



### Forecast - Revenue by segment

	May 2015	YoY (%)	May 2014
New software licenses	43,300	+1.0%	42,874
Cloud software subscriptions	2,900	+11.9%	2,591
New software licenses and cloud software subscriptions	46,200	+1.6%	45,466
Software license updates & product support	71,600	+4.4%	68,594
Software related	117,800	+3.3%	114,060
Hardware systems products	15,000	+9.3%	13,724
Hardware systems support	10,000	+2.0%	9,808
Hardware systems	25,000	+6.2%	23,532
Services	17,200	-1.0%	17,378
Total	160,000	+3.2%	154,972



### Forecast - Expense

(JPY in Million)

	May 2015	YoY (%)	May 2014
Total operating expenses	115,000	+3.9%	110,657
Royalty	48,600	+3.0%	47,169
Hardware Systems Purchasing Expenses	18,350	+7.2%	17,115
Human Resources	32,000	+5.2%	30,426
External Contractor & Outsourcing	7,800	+3.7%	7,520
Advertising	1,650	+14.3%	1,443
Facilities*	2,700	-13.4%	3,116
Other	3,900	+0.9%	3,868

Operating Expenses: Sum of COGS and SG&A. Breakdown is main items only.

<sup>\*</sup>Facilities are expense related to the building and fixtures (rent, depreciation & amortization, utilities, etc. )



#### Forecast - Dividend

- May 2014 Dividend Forecast:
  - JPY 91 per share as a year end dividend
- Dividend policy
  - Maintain stable and continuous return to shareholders through dividends
  - Consider the balance among cash amount required for the company's business plan, business results and cash flows
  - Keep financial indicators such as shareholders' equity ratio and return on equity at a reasonable level
  - Ensure management flexibility
  - Aim to achieve a dividend payout ratio of 40% for the foreseeable future
  - Pay only one dividend a year, as a year-end dividend



# Hardware and Software Engineered to Work Together