

This flash report is unaudited and the translation of the Japanese language version.

**Flash Report for the 2nd Quarter (Interim Period) of Fiscal Year Ending May 31, 2025**  
**[under Japanese GAAP] (Non-consolidated)** December 20, 2024



Company Name Oracle Corporation Japan Listed Stock Exchange: TSE Standard  
 Ticker: 4716 URL: <http://www.oracle.com/jp/corporate/investor-relations/index.html>  
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 Semiannual Report Filing Date (as planned): January 10, 2025  
 Schedule for dividends payment: -  
 Preparation of supplementary materials on quarterly financial results: Yes  
 Holding of quarterly financial results conference: Yes (for analysts and institutional investors)

(Amount of less than ¥1 million are rounded down)

## 1. Financial results for this term (from June 1, 2024 to November 30, 2024)

(1) Operating result (% of change from previous year)

	Net Sales		Operating profit		Ordinary profit		Profit for the period	
	Million Yen	%	Million Yen	%	Million Yen	%	Million Yen	%
2nd Quarter, May 2025	125,295	6.7	41,913	9.4	42,356	10.1	29,342	10.0
2nd Quarter, May 2024	117,419	8.9	38,321	10.4	38,469	10.4	26,665	10.4

	Basic earnings per share		Diluted earnings per share	
	Yen	Sen	Yen	Sen
2nd Quarter, May 2025	228	95	228	92
2nd Quarter, May 2024	208	28	208	25

## (2) Financial Position

	Total Assets	Net Assets	Ratio of shareholders' equity
	Million Yen	Million Yen	%
2nd Quarter, May 2025	274,125	135,804	49.5
FY ended May 2024	340,159	191,795	56.4

Shareholders' equity 2nd Quarter, May 2025: 135,755 Million Yen (May 2024: 191,735 Million Yen)

## 2. Dividends

	Dividend per share									
	1 <sup>st</sup> Quarter end		2 <sup>nd</sup> Quarter end		3 <sup>rd</sup> Quarter end		Fiscal Year End		Total	
	Yen	Sen	Yen	Sen	Yen	Sen	Yen	Sen	Yen	Sen
FY ended May 2024	-		0	00	-		674	00	674	00
FY ending May 2025	-		0	00						
FY ending May 2025 (Forecast)					-		-		-	

(Note1) Revision of outlook for dividends in this quarter: No

(Note2) Year-end dividend for this fiscal year has yet to be determined.

## 3. Forecast for the May 2025 term (from June 1, 2024 to May 31, 2025)

(% of change from previous year)

	Net Sales	Basic Earnings per share
	%	Yen
Entire term	5.0~9.0	445.00~460.00

(Note1) Revision of forecast for May 2025 term in this quarter: No

(Note2) Company uses ranges of values for the forecast. Please refer to 1. Qualitative Information on Results in the Quarter under Review,

(3) Qualitative Information on Forecasts, on page 5.

(Note3) Estimation of effective tax rate is 30.8%

4. Other information

(1) Adoption of specified accounting methods for the preparation of semi-annual non-consolidated financial statements: Yes

(2) Changes in accounting policies, procedures, presentation rules, etc

- (i) Changes in accounting policies due to revision of accounting standards: None
- (ii) Changes in accounting policies due to reasons other than (i): None
- (iii) Changes in accounting estimates: Yes
- (iv) Restatements: None

(3) The number of shares outstanding (common stock)

(i) The number of shares outstanding (inclusive of treasury stock)	2nd Quarter, May 2025	128,298,871	shares
	FY ended May 2024	128,293,371	shares
(ii) The number of treasury stock	2nd Quarter, May 2025	43,921	shares
	FY ended May 2024	169,568	shares
(iii) The number of average shares outstanding (cumulative, non-consolidated, year to date)	2nd Quarter, May 2025	128,161,817	shares
	2nd Quarter, May 2024	128,027,566	shares

(Note) The Company's stock held by Board Incentive Plan Trust and Employee Stock Ownership Plan Trust is included in the number of treasury stock.

The treasury shares which remain in the BIP trust and the ESOP trust are included in the treasury stock to be deducted in the calculation of the number of average shares outstanding during the term.

Caution1:

Review of the Japanese-language originals of the attached semi-annual financial statements by certified public accountants or an audit firm: No

Caution2:

Above forecast is based on the information available at a time of issuance of this report, and the actual result may change by various reasons. Please refer to Qualitative information on Forecasts, on page 5.

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## 1. Qualitative Information on Results in the Interim Period under Review

### (1) Qualitative Information on Business Outcomes

#### Overview

During the interim period under review (from June 1, 2024 to November 30, 2024, hereinafter “the interim period”), the Japanese information services industry in which the Company operates were gradually recovered in migrating to the Cloud, with IT investment aimed at corporate growth and boosting competitiveness, including investing in new technologies such as Autonomous Database, AI, Machine learning or Deep learning technology, improving efficiency through the use of variable digital data, building the IT environment to realize sustainable management and strengthening contact points with end users.

In this business environment, the Company is expanding our Cloud business for realizing Customers’ innovation, for their business transformation, and for supporting their firm growth.

As a result of these measures, the Company posted 125,295 million yen (up 6.7 % year on year) in net sales, 41,913 million yen (rising 9.4 %) in operating profit, 42,356 million yen (gaining 10.1 %) in ordinary profit and 29,342 million yen (increasing 10.0 %) in profit for the period.

Net sales and each profit category indicated hit record high as the interim period.

#### Go to Market Strategy

##### Mission Statement

The Company is aiming to further business growth by supporting our customer’s cloud migration of their core systems and active data utilization. Its mission is to help people see data in new ways, discover insights, and unlock endless possibilities.

We have confidence that by continuing to improve our offerings and navigating the evolution of our customers, we will be a step towards guiding the world in the right direction, and ultimately contributing to society and humankind.

##### Our Strength

The Company is aiming to further business growth by supporting our customers’ cloud migration of their core systems and active data utilization with deepen customers’ trust, which is based on “Be a TRUSTED TECHNOLOGY ADVISOR”. We have practiced DX (Digital Transformation) to the Cloud using own technology which brought business success to ourselves. By accelerating the deployment and implementation of our technology to our customers, we support their Data-driven DX to the cloud. The Company has a comprehensive product portfolio, which consists of platforms, applications, and hardware, that can be deployed on cloud and on-premise environments. Especially our software license products have been widely adopted in the field of mission critical systems, which have demanded high security, availability, and high performance for many years. Oracle Cloud, which is the core of the Company’s business, was developed based on the similar system architecture and technologies as these software licenses, and the Company enjoys a strength in enabling coordination and bidirectional migration between on-premises systems built with the software licenses products and the Oracle Cloud.

##### Key Initiatives

Through data-driven approaches, we will further accelerate the provision of not only cloud-based services to maximize the value of information but also various types of services that support the use of such cloud services. In consequence, we will contribute to Japanese society.

Based on our thinking that it is essential to gaze at the modernization of legacy systems and future technological evolution in the Japanese market, we will develop into an entity that would innovate customers' businesses by using technologies effectively.

During FY24, we made intensive efforts in two initiatives to contribute to Japanese society. One is to provide Japan-focused cloud, and the other is to promote AI for customers.

For FY25, we will further advance the strategies in these two initiatives.

In addition to providing extensive and integrated cloud services, we will offer AI for enterprises with top level security, performance, and efficiency.

To answer needs for data sovereignty, which are expected to grow in the future, we will accelerate business expansion and strategic collaboration with partners in Japan with a focus on sovereign cloud and sovereign AI requirements.

1. Provision of Japan-focused cloud

1. By providing cloud dedicated to customers in Japan, we will help Japanese companies modernize their mission-critical systems.
2. By supporting the digitalization of local governments in Japan nationwide through the utilization of Oracle Cloud Infrastructure (OCI) which is certified as the Government Cloud, we will contribute to the government cloud initiative that the Japanese government is promoting.
3. By always offering optimal solutions for the reform of IT cost structures while also providing a range of solutions, such as the hybrid developments (featuring on-premise and cloud deployments), as well as multi-cloud solutions, we will support customers in introducing cloud-based mission-critical systems.
4. By providing cloud-native SaaS, we support the transformation of customers' life cycle cost structures, the enjoyment of continuously evolving AI technology, and the ability to respond to change.
5. To implement the above measures, we will further strengthen the collaboration with our partners.

2. Promotion of AI for customers

1. In the area of SaaS, we will offer Oracle Fusion Cloud Applications and NetSuite applications with built-in generative AI and pre-trained models. In addition to the availability of holistically optimized AI with a single data model, customers will be able to enjoy the value of the latest AI technology through quarterly version upgrades.
2. In PaaS, we started to provide Oracle Database 23ai in cloud versions at first. It is a next-generation database with a focus on generative AI services that can be constructed using customer-specific models with the secure use of customer data, while additionally focusing on AI and improving productivity.
3. In IaaS, OCI provides an environment that enables the creation of large-scale AI models at high speed and low cost. OCI can provide an environment that can demonstrate the performance of the highest-performing GPUs. The entire cloud data centers are designed like supercomputers, to minimize the time and cost required to train large-scale language models.

In addition, we will contribute to customers' businesses by strengthening industry models through cross-functional collaboration and providing optimal Oracle solutions to customers in a range of industries.

(Glossary)

- Cloud services: Providing software and hardware resources which are used for IT system infrastructure at companies and other organizations as services under agreements for certain periods through the networks, such as the Internet.
- On-premise: A form of IT system developed and operated as the company's possession.
- GPU: A Graphics Processing Unit, which is an image processing unit that performs the computational processing necessary to depict images. With its high parallel computing capacity, it can instantly process huge amounts of data, making it suitable for big data processing, AI development, and other applications.

Business status in the 2nd Quarter of the fiscal year (from September 1, 2024 to November 30, 2024)

[Cloud & Licenses]

In Cloud license and on-premise license, the Company has developed its strength of products and services to support its Customers under our strategy stated above.

Regarding our License business, the market is showing a rebound in IT investment, which is not only for cost reduction but developing and growing their business.

In terms of Partner business side, we are expanding our cooperative ties of alliance and keep on expanding our Cloud partnerships, while creating new demands on SME market segment.

We implemented a price change from the second quarter, therefore there was a reactionary decline from the rush demand in the first quarter, however financial results for the interim period were in line with the initial guidance for this fiscal year.

In cloud services, we continued to focus on facilitating existing customers' upgrades to the Oracle Fusion Applications (a lift and shift from on-premises to the cloud) to further accelerate a shift to the cloud. We also worked proactively to acquire new customers.

Regarding "Oracle Cloud Infrastructure (OCI)", there is a lot of demands from customers who prioritize factors such as performance, security and cost-effectiveness. These demands have led to the usage of our Tokyo and Osaka region data center. There are continuously effort to expand its Cloud data centers. We have been registered for the ISMAP (Information system Security Management and Assessment Program) as a Government Cloud supplier with OCI, PaaS and Oracle Exadata Cloud@Customer. Furthermore, our OCI is selected as Cloud service for government cloud development at the Digital Agency, and prospective benefits amid a push for the Central and Local governments' digitalization include an acceleration and increase in investment, larger projects, and further stimulation of demand over the mid to long term.

The Company has a website that provides information on OCI for governments and local governments (in Japanese only). <https://www.oracle.com/jp/cloud/government/>

NetSuite for SME market remained brisk performance in adding new customers who adopted Cloud ERP.

Also, we have been keeping the high renewal rate for license support contracts and a strong attach rate for on-premise license.

[Hardware]

In the Hardware segment, the Company released "Exadata Database Machine X10M" (an upgraded version of X9M) in June 2023. "Exadata Database Machine X10M" and "Exadata Cloud@Customer X10M" are the first Exadata systems powered by all AMD EPYCTM processors.

The inquiry for these products are strong and the impact of the worldwide semiconductor chip shortage on shipments has gradually eased, however we are continuously examining our business status. Exadata removes storage bottlenecks and dramatically increase performance for the most demanding workloads, such as Online Transaction Processing (OLTP), analytics, IoT, fraud detection, and high-frequency trading.

[Services]

In the Services segment, the number of composite projects from Consulting Services, who takes advantage of the Company's comprehensive product and service portfolio, has increased steadily.

Examples include projects for platform transition from the on-premise environment to the IaaS and PaaS environment and projects for linkage with SaaS solutions, such as the ERP cloud.

Item	FY2024 2nd Quarter		FY2025 2nd Quarter			May 2024	
	Amount	Comp.	Amount	Comp.	YoY	Amount	Comp.
	Million Yen	%	Million Yen	%	%	Million Yen	%
Cloud Services	23,852	20.3	28,284	22.6	18.6	48,257	19.7
License Support	54,260	46.2	56,160	44.8	3.5	109,531	44.8
Cloud Services & License Support	78,113	66.5	84,444	67.4	8.1	157,789	64.5
Cloud license & On-Premise License	20,275	17.3	21,904	17.5	8.0	47,285	19.3
Cloud & License	98,388	83.8	106,349	84.9	8.1	205,074	83.9
Hardware	8,046	6.9	6,770	5.4	-15.9	16,896	6.9
Services	10,984	9.4	12,175	9.7	10.8	22,571	9.2
Total	117,419	100.0	125,295	100.0	6.7	244,542	100.0

(Notes): Amount is rounded down. Composition ratio and year-to-year comparison (% of change YoY) are rounded off.

## (2) Qualitative Information on Financial Situation

During the first quarter of the current fiscal year, we paid a year-end dividend of 674 yen per share (including a special dividend of 500 yen per share).

Current assets at the end of the first half of the current fiscal year were 51,781 million yen (decreased 67,047 million yen from the previous fiscal year end). This was mainly due to the payment of dividends (86,460 million yen) following the resolution at the Board of Directors meeting held on July 23, 2024, to pay dividends (effective date: August 6, 2024).

Noncurrent assets of the Company at the end of the term stood at 222,344 million yen (increased 1,014 million yen from the previous fiscal year end).

Liabilities were 138,320 million yen (decreased 10,042 million yen from the previous fiscal year end). Net assets totaled 135,804 million yen (decreased 55,990 million yen from the previous fiscal year end).

As a result, the ratio of shareholders' equity was 49.5 % (down 6.9 percentage points from the previous fiscal year end).

## (3) Qualitative Information on Forecasts

There is no change from the forecast announced on June 25, 2024 for the fiscal year ending May 31, 2025.

## 2. Semi-annual Financial Statements and Main Notes

### (1) Semi-annual Balance Sheet

(Unit : Million yen)

Description	Previous term end (as of May 31, 2024)	Current term end (as of November 30, 2024)
<b>Assets</b>		
<b>Current assets</b>		
Cash and deposits	91,904	33,036
Accounts receivable-trade	21,202	14,769
Other	5,742	3,995
Allowance for doubtful accounts	-20	-20
<b>Total current assets</b>	<b>118,829</b>	<b>51,781</b>
<b>Noncurrent assets</b>		
Property, plant and equipment		
Buildings, net	6,995	6,631
Land	26,057	26,057
Other, net	1,184	2,166
Total property, plant and equipment	34,236	34,854
Intangible assets	0	0
Investments and other assets		
Long-term loans receivable from subsidiaries and associates	182,000	182,000
Other	5,092	5,488
Total investments and other assets	187,092	187,488
<b>Total noncurrent assets</b>	<b>221,329</b>	<b>222,344</b>
<b>Total assets</b>	<b>340,159</b>	<b>274,125</b>
<b>Liabilities</b>		
<b>Current liabilities</b>		
Accounts payable-trade	12,618	10,607
Accounts payable-other	5,031	4,816
Income taxes payable	14,847	13,661
Contract liabilities	108,589	103,045
Provision for bonuses	1,755	1,234
Other Provision	795	251
Other	4,724	4,705
<b>Total current liabilities</b>	<b>148,363</b>	<b>138,320</b>
<b>Total liabilities</b>	<b>148,363</b>	<b>138,320</b>
<b>Net assets</b>		
<b>Shareholders' equity</b>		
Share capital	25,175	25,197
Capital surplus	8,526	8,548
Retained earnings	159,472	102,354
Treasury shares	-1,438	-346
<b>Total shareholders' equity</b>	<b>191,735</b>	<b>135,755</b>
<b>Share acquisition rights</b>	<b>59</b>	<b>49</b>
<b>Total net assets</b>	<b>191,795</b>	<b>135,804</b>
<b>Total liabilities and net assets</b>	<b>340,159</b>	<b>274,125</b>



## (2) Semi-annual Statement of Income

(Unit : Million yen)

Description	Previous term (From June 1, 2023 to November 30, 2023)	Current term (From June 1, 2024 to November 30, 2024 )
<b>Net sales</b>	<b>117,419</b>	<b>125,295</b>
Cost of sales	62,694	66,890
<b>Gross Profit</b>	<b>54,724</b>	<b>58,404</b>
Selling, general and administrative expenses	16,403	16,491
<b>Operating profit</b>	<b>38,321</b>	<b>41,913</b>
Non-operating income		
Interest income	48	251
Foreign exchange gains	98	129
Other	18	62
Total Non-Operating Income	164	443
Non-Operating expenses		
Other	17	0
Total Non-Operating expenses	17	0
<b>Ordinary profit</b>	<b>38,469</b>	<b>42,356</b>
Extraordinary Income		
Gain on reversal of share acquisition rights	8	2
Total Extraordinary Income	8	2
<b>Profit for the period before income tax</b>	<b>38,477</b>	<b>42,359</b>
Income taxes	11,811	13,016
<b>Profit for the period</b>	<b>26,665</b>	<b>29,342</b>

## (3) Semi-annual Statement of Cash Flows

(Unit : Million yen)

	Previous term (From June 1, 2023 to November 30, 2023)	Current term (From June 1, 2024 to November 30, 2024 )
Net cash provided by (used in) operating activities		
Income before income taxes	38,477	42,359
Depreciation and amortization	679	601
Increase (decrease) in provision for bonuses	-710	-521
Increase (decrease) in other provision	-475	-544
Foreign exchange losses (gains)	-47	-35
Interest and dividends income	-57	-253
Loss (gain) on sales and retirement of noncurrent assets	17	0
Decrease (increase) in notes and accounts receivable-trade	6,436	6,432
Decrease (increase) in other current assets	-1,277	1,999
Increase (decrease) in notes and accounts payable-trade	-964	-2,010
Increase (decrease) in accounts payable-other	595	-241
Increase (decrease) in contract liabilities	3,103	-5,544
Increase (decrease) in other current liabilities	-320	-140
Other, net	1,267	690
Subtotal	46,723	42,792
Interest and dividends income received	8	1
Income taxes paid	-10,049	-14,082
Net cash provided by (used in) operating activities	36,682	28,711
Net cash provided by (used in) investing activities		
Purchase of property, plant and equipment	-300	-1,201
Proceeds from sales of property, plant and equipment	4	3
Payments of guarantee deposits	-3	—
Proceeds from refund of guarantee deposits	251	3
Payments for asset retirement obligations	-140	—
Net cash provided by (used in) investing activities	-188	-1,194
Net cash provided by (used in) financing activities		
Proceeds from issuance of shares	50	37
Purchase of treasury stocks	-0	-1
Cash dividends paid	-20,778	-86,456
Net cash provided by (used in) financing activities	-20,728	-86,419
Effect of exchange rate change on cash and cash equivalents	47	35
Net Increase/(Decrease) in cash and cash equivalents	15,813	-58,867
Cash and cash equivalents at beginning of period	104,531	91,904
Cash and cash equivalents at end of period	120,344	33,036

## (4) Notes to Semi-annual Financial Statements

(Notes to Going Concern): Not Applicable

(Notes to significant changes in the stockholders' equity)

On August 6, 2024, the Company paid the year-end dividend for the 39th term (674 yen per share, of which 174 yen is ordinary dividend and 500 yen is special dividend) from retained earnings, which was resolved at the Board of Directors meeting held on July 23, 2024.

(Adoption of specified accounting methods for the preparation of Semi-annual non-consolidated Financial statements)

The Company has adopted a method in which tax expenses are calculated by multiplying semi-annually net income before tax by effective tax rates estimated in a reasonable way, after applying tax effect accounting to net income before tax for the fiscal year under review. Income taxes-deferred is stated including corporate tax.

(Changes in Accounting Estimates)

(Change in useful life)

As a result of reviewing the usage conditions of computer server equipment and computer network equipment, the Company has changed the useful lives of these items from 5 years to 6 years, which is based on the expected economic useful lives, which are more in line with actual conditions. The impact of this change on the Company's profit and loss for the current fiscal year is not material.

(Segment Information, etc.)

## 【Segment Information】

**I . Previous second quarter under review (from June 1, 2023 to November 30, 2023)**

Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and license	Hardware	Services	Total		
Sales						
External customers	98,388	8,046	10,984	117,419	—	117,419
Intersegment net sales or transfer	—	—	—	—	—	—
Total	98,388	8,046	10,984	117,419	—	117,419
Operating profit (loss)	37,867	277	2,447	40,592	-2,270	38,321

- (Notes): 1. Segment profit adjustments of minus 2,270 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.  
2. Segment profits are adjusted in comparison with operating income in the statement of income.

**II . Current second quarter under review (from June 1, 2024 to November 30, 2024)**

Segment sales and operating profit (loss) by reportable segment

(Unit: Million Yen)

	Reportable operating segments				Adjustments (Note) 1	Amount on Statement of Income (Note) 2
	Cloud and license	Hardware	Services	Total		
Sales						
External customers	106,349	6,770	12,175	125,295	—	125,295
Intersegment net sales or transfer	—	—	—	—	—	—
Total	106,349	6,770	12,175	125,295	—	125,295
Operating profit (loss)	41,231	240	2,731	44,204	-2,290	41,913

- (Notes): 1. Segment profit adjustments of minus 2,290 million yen is a Company-wide expense, which primarily relates to administration departments that do not belong to any reported segment.  
2. Segment profits are adjusted in comparison with operating income in the statement of income.